

**Solutions to Problem 1.**

a. State space:  $\mathcal{M} = \{0, 1, 2, \dots\}$  ← number of customers in the hair salon

$$\text{Arrival rates, } \lambda_i = \begin{cases} 5 & \text{if } i = 0, 1, 2, 3 \\ 0 & \text{if } i = 4, 5, \dots \end{cases} \quad \text{Service rates, } \mu_i = 6 + (i - 1)4 \quad \text{for } i = 1, 2, \dots$$

Note that the system will never reach states 5, 6, 7, ..., so the service rates  $\mu_5, \mu_6, \mu_7, \dots$  are not relevant.

b. First, determine steady-state probabilities:

$$\begin{aligned} d_0 &= 1 \\ d_1 &= \frac{\lambda_0}{\mu_1} = \frac{5}{6} \\ d_2 &= \frac{\lambda_0 \lambda_1}{\mu_1 \mu_2} = \frac{5}{6} \left( \frac{5}{10} \right) = \frac{5}{12} \\ d_3 &= \frac{\lambda_0 \lambda_1 \lambda_2}{\mu_1 \mu_2 \mu_3} = \frac{5}{12} \left( \frac{5}{14} \right) = \frac{25}{168} \\ d_4 &= \frac{\lambda_0 \lambda_1 \lambda_2 \lambda_3}{\mu_1 \mu_2 \mu_3 \mu_4} = \frac{25}{168} \left( \frac{5}{18} \right) = \frac{125}{3024} \\ d_5 &= d_6 = \dots = 0 \end{aligned}$$

$$\text{Let } D = \sum_{j=0}^{\infty} d_j \approx 2.44$$

$$\begin{aligned} \pi_0 &= \frac{d_0}{D} \approx 0.41, & \pi_1 &= \frac{d_1}{D} \approx 0.34, \\ \pi_2 &= \frac{d_2}{D} \approx 0.17, & \pi_3 &= \frac{d_3}{D} \approx 0.06, \\ \pi_4 &= \frac{d_4}{D} \approx 0.02, & \pi_5 &= \pi_6 = \dots = 0 \end{aligned}$$

Expected number of customers in salon:

$$\ell = \sum_{j=0}^{\infty} j \pi_j \approx 0(0.41) + 1(0.34) + 2(0.17) + 3(0.06) + 4(0.02) = 0.94 \text{ customers}$$

c. Effective arrival rate:

$$\lambda_{\text{eff}} = \sum_{j=0}^{\infty} \lambda_j \pi_j = 4.9 \text{ customers/hour}$$

By Little's law: expected waiting time (includes customers who renege):

$$w = \frac{\ell}{\lambda_{\text{eff}}} = \frac{0.94}{4.9} \approx 0.192 \text{ hours} = 11.51 \text{ minutes}$$

**Solutions to Problem 2.**

a. M/M/5 queue with arrival rate  $\lambda = 6$  pairs/hour and service rate  $\mu = \frac{3}{2}$  pairs/hour (based on an average court use rate of 40 minutes or 2/3 hour).

b.

$$\rho = \frac{\lambda}{s\mu} = \frac{6}{5\left(\frac{3}{2}\right)} = \frac{12}{15} = \frac{4}{5} =$$

$$\pi_0 = \left[ \sum_{j=0}^5 \frac{4^j}{j!} + \frac{5^5 \left(\frac{4}{5}\right)^6}{5! \left(\frac{1}{5}\right)} \right]^{-1} = \frac{1}{77} \approx 0.0130$$

c.

$$\pi_5 = \frac{\left(\frac{6}{3/2}\right)^5}{5!} (0.0130) \approx 0.1109$$

$$\ell_q = \frac{\pi_5 \rho}{(1-\rho)^2} \approx \frac{(0.1109)\left(\frac{4}{5}\right)}{\left(1-\frac{4}{5}\right)^2} \approx 2.22 \text{ pairs}$$

Note that if you use  $\pi_0 \approx 0.01$  instead, you will get very different answers:  $\pi_5 \approx 0.0853$  and  $\ell_q \approx 1.71$ .

d.

$$w_q = \frac{\ell_q}{\lambda} = \frac{2.22}{6} \approx 0.37 \text{ hours} = 22 \text{ minutes}$$

e. Now we model the system as an M/G/5 queue with a service time that is Uniform  $\left[\frac{3}{6}, \frac{5}{6}\right]$ . We can use Whitt's approximation

$$\hat{w}_q = \left( \frac{\epsilon_a + \epsilon_s}{2} \right) w_q$$

together with the result from part d, since the mean service rate remains the same:

$$\epsilon_a = 1, \text{ since the interarrival times are still exponentially distributed}$$

$$\epsilon_s = \frac{\text{Var}(X)}{E[X]^2}, \text{ where } X \sim \text{Uniform} \left[ \frac{3}{6}, \frac{5}{6} \right]$$

$$= \frac{\frac{1}{12} \left( \frac{5}{6} - \frac{3}{6} \right)^2}{\left( \frac{4}{6} \right)^2} = \frac{1}{48}$$

Therefore,

$$\hat{w}_q = \frac{1 + \frac{1}{48}}{2} w_q = \frac{49}{96} w_q \approx 0.19 \text{ hours} = 11.4 \text{ minutes}$$

### Solutions to Problem 3.

Model as an M/M/∞ queue with arrival rate  $\lambda = 12$  and service rate  $\mu = 4$ .

Let  $L$  = a random variable representing the number of call in the system in steady-state. Since this is an M/M/∞ queue,  $L$  is a Poisson random variable with parameter  $\frac{\lambda}{\mu} = 3$ .

We want to find the smallest value of  $c^*$  such that  $\Pr\{L \leq c^*\} \geq 0.99$ , or equivalently:

$$\sum_{j=0}^{c^*} \frac{e^{-3}(3)^j}{j!} \geq 0.99$$

By trial-and-error (starting with  $c^* = 1$  and increasing  $c^*$  by 1 until the above expression is true), we find that  $c^* = 8$ .